

#### ACCOMMODATION SOLUTIONS FOR NEURODIVERGENT WORKERS

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JAN is a service of the U.S. Department of Labor's Office of Disability Employment Policy/ODEP.

## **ABOUT JAN**

- Established in 1983 as a national, free service
- Specialize in job accommodations and the employment provisions of the ADA
- Assist with the interactive process
- Give targeted technical assistance
- Provide comprehensive resources
- Maintain confidentiality
- Communicate via telephone, chat, email, and social networks
- Work as a partner in making model employers



#### WHAT IS NEURODIVERSITY?

**Neurodiversity** is the range of differences in individual brain function, usually regarded as a normal variation in the human population, including:

- learning
- information processing
- thinking
- behavior traits



## NEURODIVERSITY (2)



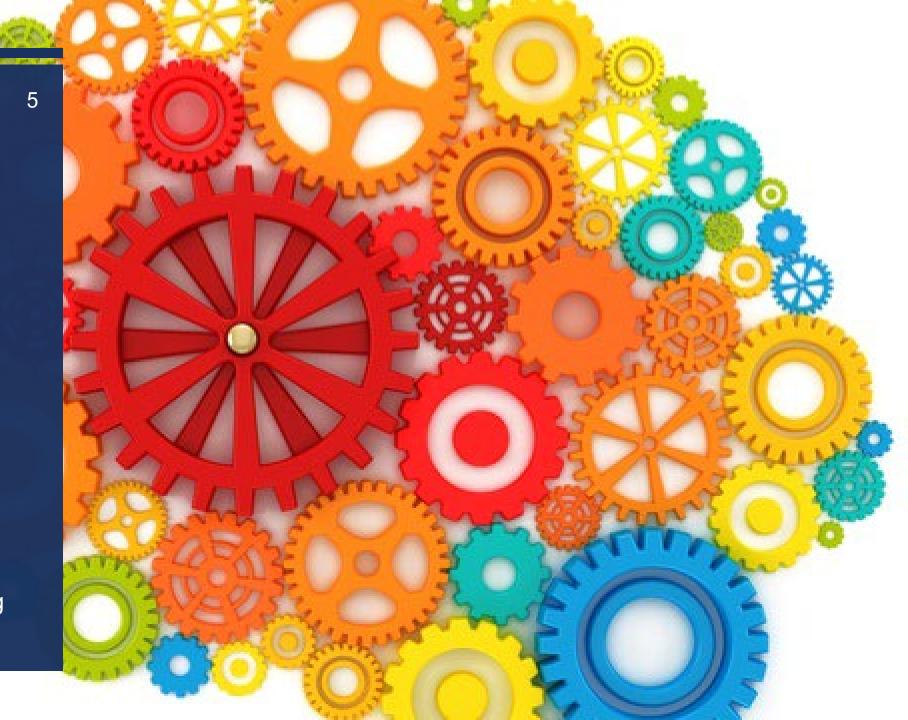
Although the term **neurodiversity** is especially used in the context of autism spectrum disorders, other cognitive/neurological disabilities can be included:

- attention deficit/hyperactivity disorder
- mental health conditions
- intellectual and learning disabilities



# COMMON LIMITATIONS

- Social Skills
- Organization
- Concentration
- Sensory Issues
- Issues of Change
- Time Management
- Stress Management
- Coworker Interaction
- Speaking/Communicating



## NEURODIVERSITY AND THE ADA



## **DEFINITION OF DISABILITY**



## An individual has a disability under the ADA if he or she:

- has a physical or mental impairment which substantially limits one or more major life activities;
- has a record of such an impairment; or
- is regarded as having an impairment.



#### **DOCUMENTING A DISABILITY**

# Documentation comes from an appropriate professional:

- Medical Doctor
- Psychiatrist or Psychologist
- Nurse or Physician Assistant
- Physical or Occupational therapist
- Speech Therapist
- Vocational Rehabilitation Professional
- Licensed Mental Health Professional
- Educational Professional





#### DISABILITY DISCLOSURE

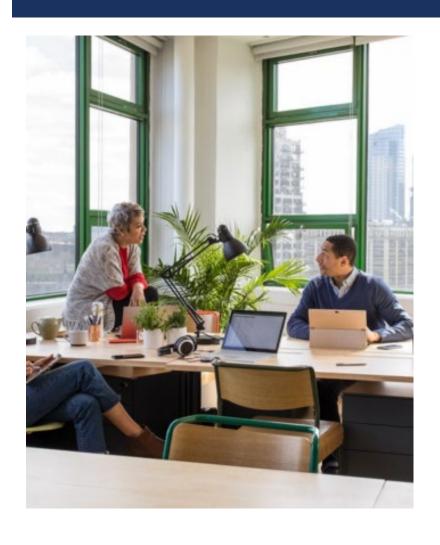
**Disclosure** is when you give out specific, personal information about your disability.

## **Important to provide:**

- 1) The nature of the disability
- The limitations, or how the disability affects your capacity to learn and/or perform the job effectively
- 3) Accommodations you will need in order to do the job



## WHY DISCLOSE?



## Why Disclose?

- To ask for job accommodations
- To receive benefits or privileges of employment
- To explain an unusual circumstance



## HIRING



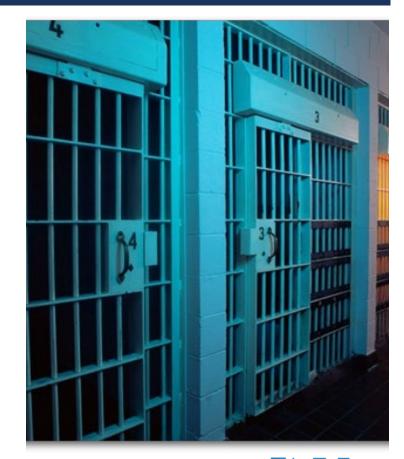
## **Accommodations for Hiring**

- Fewer interviewers
- Demonstration of skills
- Questions provided in advance
- Instruction sheet/card to help
- Job coach/parent as support
- Informational interview first, by phone
- Optimal time for interview



#### FEWER INTERVIEWERS

A job applicant for a position in a prison working directly with the inmates asked to have the interview questions sent to him so he could submit the answers in writing in lieu of participating in an interview with multiple people.





#### **DEMONSTRATION OF SKILLS**



Syd, interviewing for a job of camera operator, was asked many abstract questions during the interview that he considered irrelevant to his skill level and qualifications for the job. He asked if he could instead show the interviewer/employer his skills at using the camera.



## QUESTIONS PROVIDED IN ADVANCE



Hailey is applying for jobs and finds herself having difficulty when the interview questions require abstract thinking of scenarios she can recall from past employment or experiences. She requested a list of interview questions in advance and extended time during the interview to give her more time to process the information while formulating a response.



#### INSTRUCTION SHEET / NOTE CARD



Sylvia is a programmer who tends to tell too much information about herself and her love for computer languages. She wrote a brief biography about herself that included her education and experience with programming that she carries with her to refer to during interviews, so she doesn't get too wordy and off track.



## JOB COACH / PARENT AS SUPPORT



Matthew is a candidate for a new job. He asks that his dad be allowed to support him in the interview, not as a mouthpiece, but to help him feel more comfortable in an unfamiliar situation and location so that he can respond in ways that better communicate his knowledge and experience.



## INFORMATIONAL INTERVIEW FIRST, BY PHONE

In order to help him analyze the work environment, Joshua asked for an informational interview by phone to help him determine if the job might be a good fit before he went any further in the process.

This was also a great first step to help gain confidence and establish rapport before an in-person meet is required.





#### OPTIMAL TIME FOR INTERVIEW



A school psychologist interviewing for a new position prefers an early morning appointment where he can best represent himself as he has more energy and concentration at that time. If given the choice of several appointment times, the applicant may not have to disclose his disability at this stage and request the early time slot.





## SUCCEEDING AND ADVANCEMENT

## **Accommodations for Succeeding and Advancing**

- Mentoring
- Support animal
- Working remotely
- Job restructuring
- Modifying policies
- Modifying schedules
- Reassignment
- Employee Assistance Program (EAP)
- Ensure continuous feedback from manager
- Ensure opportunities to participate in training





## MENTOR / JOB COACH / SUPPORT PERSON



Milly had a successful history of working in retail but was returning to work after being out for many years due to her disability. She requested a job coach, as she felt her social skills were lacking not only due to her disability, but also because she had been home for so long.



## SUPPORT ANIMAL

Jules requested to bring her new support animal to the office to help her with the stress associated with her recent promotion to a new division with more advanced job duties, procedures, and new coworkers.





## **WORKING REMOTELY**



Jack is a reporter who has difficulty with sensory overload while working in a crowded, busy, noisy, and very bright newsroom. He asked for the accommodation of working from home when he was on deadline.



## JOB RESTRUCTURING



An employer required that all employees work a rotating schedule, which included time at a customer service window. Becker, an employee on the spectrum with social anxiety, asked to be excused from the window duty because of difficulty interacting with strangers.



#### MODIFYING POLICIES



Lea became overly stressed when asked questions by her coworkers that she felt pressured to answer. She often reacted with anger, usually slamming her fist on her desk and shouting for others to leave her alone. After being pulled into a second disciplinary meeting with her supervisor, Lea disclosed and asked for assistance in handling stress levels at work.

\*Bonus



## MODIFYING SCHEDULES



Nigel is a case manager who has difficulty getting his required documentation completed. He works in a cubicle in a noisy open area that limits his ability to focus and concentrate. With no private space available, he feels a change in the set office hours may help.



#### **REASSIGNMENT**

Due to communication issues related to her disability, an employee had difficulty getting along with her supervisor and requested a reassignment. The employer asked JAN how to determine if this would be the best solution.





## EMPLOYEE ASSISTANCE PROGRAM (EAP)

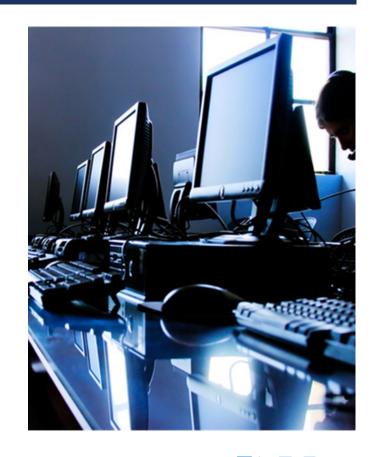


JJ had difficulty handling change in the workplace and had punched his arm through a wall several times when he hadn't been warned ahead of time that adjustments would need to be made. He asked for written notification of changes at least 24 hours in advance.



## ENSURE CONTINUOUS FEEDBACK FROM MANAGER

Ty was very skilled at resolving IT problems but had difficulty with organization and remembering multiple tasks and information gained in meetings. As he began to take on a lead role, he knew he needed assistance.





## ENSURE OPPORTUNITIES TO PARTICIPATE IN TRAINING



Dom requested the ability to participate in the upcoming mandatory in-person training sessions from home, as being in a large group is difficult for him and hampers his ability to pay attention and learn.



#### MEDICAL DOCUMENTATION RESOURCES

- Documentation of a Learning Disability
- The Mental Health Provider's Role in a Client's Request for a Reasonable Accommodation at Work
- Practical Guidance for Medical Professionals: Providing Sufficient
   Medical Documentation in Support of a Patient's Accommodation
   Request
- Who Can Provide Medical Documentation for ADA Purposes?



#### **RESOURCES**

- A to Z of Disabilities and Accommodations
- Accommodation and Compliance: Autism Spectrum
- Equal Employment Opportunity Commission (EEOC)
   Applying Performance and Conduct Standards to Employees with Disabilities





## CONTACT JAN FOR MORE INFORMATION

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